

9.0 TRAILS

9.1 INTRODUCTION

Based on the comments received throughout the community engagement process, it is clear residents of Renfrew desire a trail system that provides reliable access to local attractions and connectivity to the County beyond Town lines. The network of trails should cater to a range of trail user groups without compromising the environment or user experience. Residents believe trails providing waterfront access will be well used by the community.

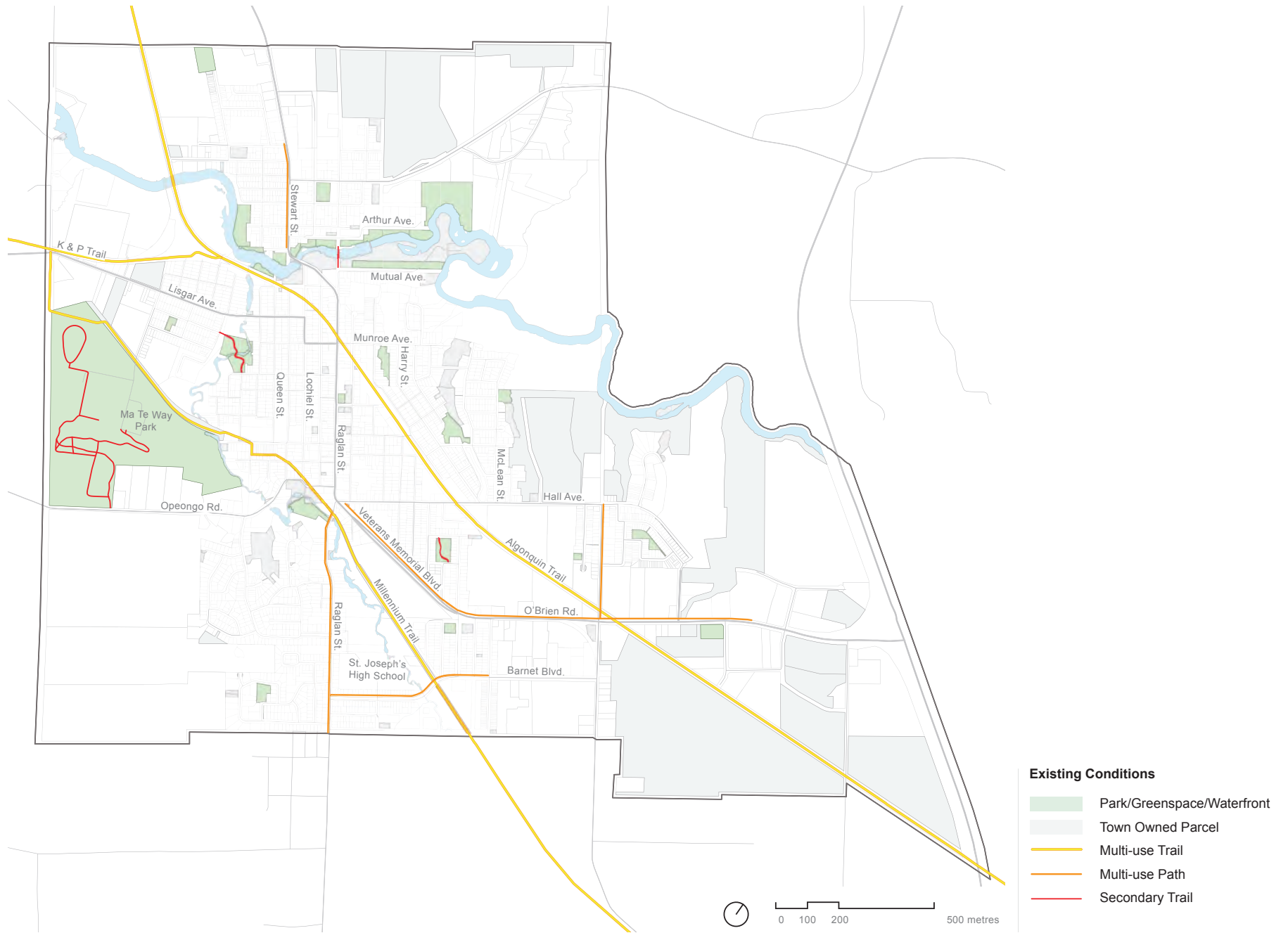


Figure 9-1: Existing Trails in Renfrew

9.2 EXISTING TRAILS

There are several existing multi-use trails and paths in Renfrew as depicted in Figure 9-1 and outlined in Table 9-1. The Town has installed five sections of multi-use paths (MUP) totalling approximately 6.4 kilometres. They run in two directions along Stewart Street, Veterans Memorial Boulevard, O'Brien Road, Barnet Boulevard, Gillian Road, and Raglan Street South. There are also three parks with existing trails including McConnell Park, Ma Te Way Park, and Fortington Park. Finally, three of these trails, the Algonquin Trail, the K&P Trail, and the Millennium Trail, total approximately 11 kilometres within the Town's boundary and extend into adjacent municipalities.

Algonquin Trail

The Algonquin Trail, as it is known in Renfrew County, is a small section of the 296-kilometre Ottawa Valley Recreational Trail (OVRT). This former Canadian Pacific Rail corridor is a multi-use corridor that stretches from Smiths Falls to Mattawa. Some sections of the trail north of Petawawa are still under construction.

In Renfrew County, the Algonquin Trail is open to both non-motorized and motorized use (ATVs, ORVs, etc.). Motorized users and cyclists are asked to yield to walkers and hikers. The full list of permitted uses includes:

- Walking, running, hiking, dog walking
- Cross country skiing, snowshoeing
- Orienteering, geocaching
- Nature appreciation, bird watching, nature study
- Dog sledding
- Cycling, including the use of E-bikes
- Horseback riding
- Harvesting of non-wood products such as tree seed/

Table 9-1: Summary of Existing Trails in Renfrew

Trail Name	Trail Type	Description	Length ⁷³ (m)	Surface	Owner/Manager
Algonquin Trail	Multi-use Trail	From Smiths Falls to Mattawa	6,500	Stone dust	County
K&P Trail	Multi-use Trail	From Kingston to Renfrew	940	Gravel	County
Millennium Trail	Multi-use Trail	From Barnet Blvd. to Lisgar St. (within Town borders)	3,400	Gravel	Town
Stewart Street Trail	Multi-use Path	From Mason Ave. to Ready Ave. along Stewart St.	550	Asphalt	Town
Veterans/O'Brien Trail	Multi-use Path	From Raglan St. to 980 O'Brien Rd. (Walmart) along Veterans Memorial Blvd. & O'Brien Rd.	2,500	Asphalt	Town
Barnet Trail	Multi-use Path	From Raglan St. to Gillan Rd. along Barnet Blvd.	1,500	Asphalt	Town
Gillian Trail	Multi-use Path	From Hall Ave. to O'Brien Rd. along Gillian Rd.	620	Asphalt	Town
Raglan Street S. Trail	Multi-use Path	From the Millennium Trail crossing to the Town boundary at Graham Ave. along Raglan Street S.	1,200	Asphalt	Town
McConnell Park Trails	Park trail	Connects Vimy Blvd. to Patrick Ave.	280	Asphalt	Town
Ma Te Way Recreational Trails	Park trail	Connects Opeongo Rd. to the park and myFM Centre Connects to the Bluegrass Trail	2,000	Natural surface	Town
Bluegrass Trail (Ma Te Way Park)	Park Trail	Connections to the Ma Te Way Recreational Trails Outdoor skating oval in the winter	500	Gravel	Town
Fortington Park Trails	Park trail	Connects Jordan Ave. to Park Ave.	150	Asphalt	Town
Swinging Bridge to Hincks Avenue	Secondary	From the Swinging Bridge to Hincks Ave.	190	Gravel/ Natural surface	Town

⁷³ Length of trail within Town of Renfrew borders

cones, mushrooms for personal use

- Electric-powered personal mobility vehicles (scooters, wheelchairs, etc.)
- Operating an Off-Road Vehicle on or between May 1 and November 30
- Other activities as approved through the execution of a land use agreement or special event permit obtained from the County of Renfrew
- Other personal transportation as approved by the County of Renfrew
- Snowmobiles, with permits from the Ontario Federation of Snowmobile Clubs

K&P Trail

The K&P Trail gets its name from the former Kingston and Pembroke Railway that operated in eastern Ontario. The K&P was intended to connect Kingston to Pembroke. However, once the Canada Central Railway built a line from Renfrew to Pembroke, it made more sense to connect Kingston to Renfrew and continue north with the existing line to Pembroke.

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The K&P corridor was the first purchase of an abandoned rail corridor by the County of Renfrew in 2001⁷³. Today the corridor holds a 180-km multi-use recreational rail trail that connects Kingston to Renfrew, where it intersects with the Algonquin Trail (part of the OVRT). Permitted uses are the same as those listed under the Algonquin Trail.

Millennium Trail

The Millennium Trail is 3.4 km long and follows the route of the CN Railway through the heart of Renfrew between Barnet Boulevard to Lisgar Street. The trail extends southeast beyond Barnett Blvd and into Horton Township and McNab Braeside Township (it is called the McNab Braeside trail at this point). The trail terminates at Division and Poole Streets at the McNab Braeside and Arnprior boundary.

The Millennium Trail is suitable for walkers, joggers, wheelchairs, bicycles, bird watching, cross country skiing, and snowmobiling in the winter. There is existing interpretive signage along the trail describing Renfrew's heritage.

9.3 OVERALL TRAIL DIRECTIONS

The overall planning and design directions for Renfrew's trail network are outlined in the section below.

The subsequent section outlines site-specific trail recommendations. For a map of the recommended trail network, please refer to Figure 9-2.

Educating Potential Trail Users

The 2010 Master Plan for Parks, Recreation and Culture recognized there is an opportunity to raise public awareness of the trail system in Renfrew⁷⁴. Improved public awareness of the trail network will serve as a catalyst for fostering community engagement and responsible outdoor recreational spaces, emphasizing the importance of preserving natural habitats and respecting wildlife, and creating a sense of ownership. Safety on the trail network can be improved with more knowledge and information about proper trail etiquette, navigation skills, and emergency procedures. Activating the trails with interpretive signage about a variety of topics encourages users to explore and appreciate the diverse ecosystems and scenic landscapes along the trails, promoting physical activity and mental well-being. As recommendations from this Plan are implemented, targeted initiatives

and outreach efforts, such as educational campaigns, community events, and digital platforms will help illuminate the new and improved trail network.

Building Trails Through Development

Trails are essential components of community infrastructure. New trails should be integrated into existing and future parks as well as new neighbourhood developments. This trail network should also link Renfrew's various neighbourhoods, whenever possible, through off-road connections. However, when this is not possible in the foreseeable future, using signage and other on-road demarcations should be considered.

As new developments are built, there should be an expectation to provide pedestrian links and recreational trails as part of the development. This proactive approach fosters connectivity within neighborhoods and encourages sustainable modes of transportation. By incorporating pedestrian-friendly pathways and recreational trails seamlessly into the urban fabric, new developments can enhance residents' access to green spaces while mitigating the environmental impact of increased

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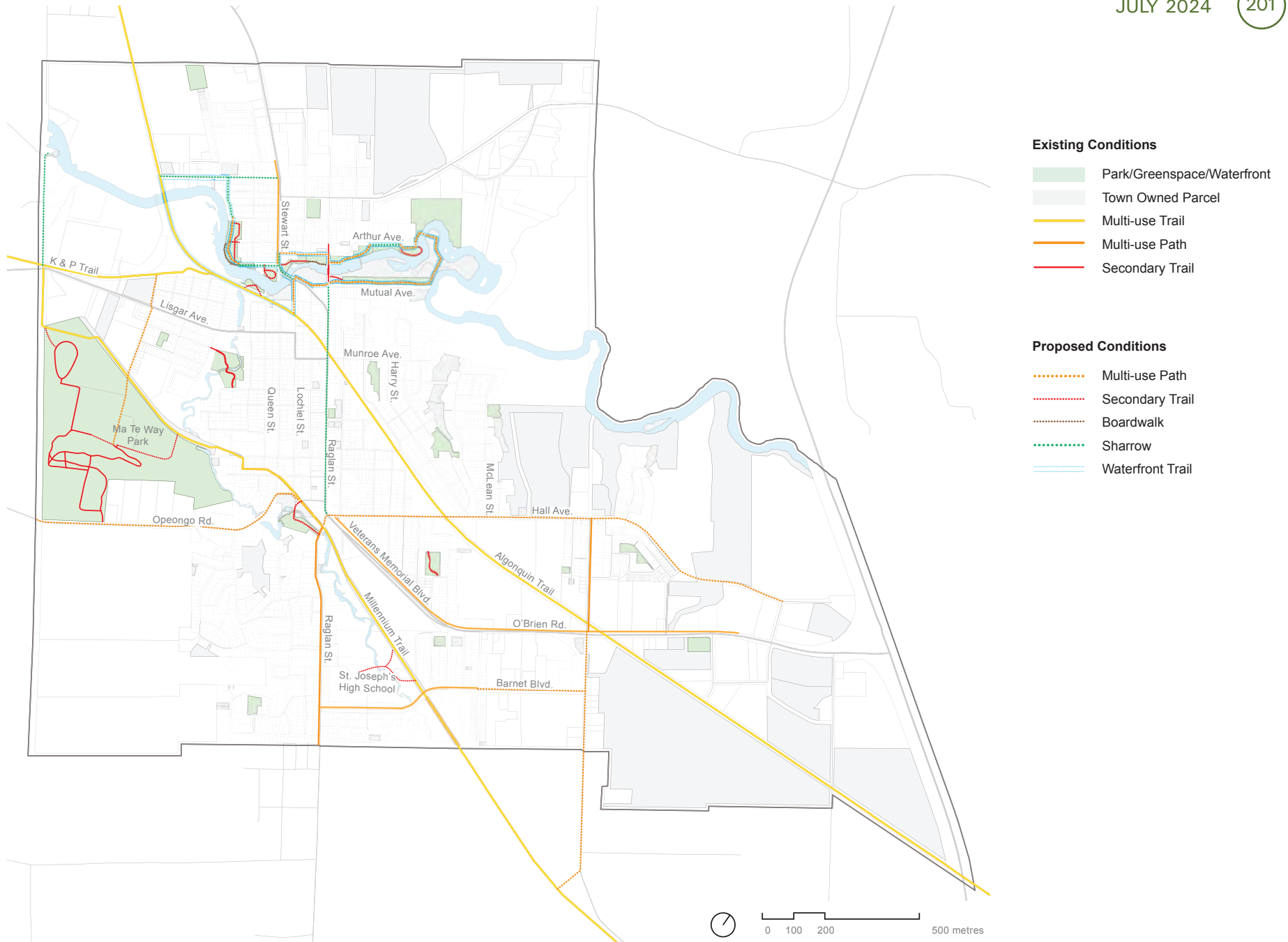


Figure 9-2: Overall Trail Recommendations



development. Such initiatives not only benefit current residents but also contribute to the long-term vitality and livability of evolving communities.

An example of this forward thinking approach might appear if a second Bonnechere River crossing were to be developed. The bridge's infrastructure should be designed with trails and active transportation in mind, such as with a wide pedestrian area and bike lanes. Additionally, if Bridge Street is ever updated, it should be rebuilt with a generous pedestrian walkway and viewing nodes, as well as dedicated bike lanes to facilitate active transportation (Figure 9-3).

Improving Accessibility

The typical definition of an accessible trail refers to a trail that is primarily designed to accommodate users with mobility challenges who may require a wide, flat, smooth surface (i.e., visitors with mobility devices). However, not all persons with a disability require a mobility device and may find other aspects of a trail difficult to navigate. For example, a 5 km accessible trail might meet mobility requirements but still not be accessible to someone who has a visual challenge.

The Town should aim to provide access for as many people as possible. Providing a range of trail types throughout Renfrew will help ensure an enjoyable experience for the widest range of users. The concept of accessibility extends far beyond compliance with legal standards. What is accessible varies among trail users and encompasses a diverse range of needs and abilities. Ultimately, a commitment to inclusivity and transparent communication will enable individuals of all abilities to enjoy the trail network.

Improving Connectivity

Aligning with the 2010 Master Plan for Parks, Recreation and Culture, the Town should consider further recreational trail development to improve connectivity between parks and open spaces with residential areas. A cohesive trail network creates links between Town amenities while also providing a destination for recreation on the trail itself. Efforts should focus on the connections that will enhance pedestrian movement and encourage residents to walk or use active transportation. Where off-road trail connections are not possible, new active transportation trails in Renfrew should align with the County's program of hardening shoulders on County Roads to allow for movement removed from the main flow of traffic.

Active transportation infrastructure encourages the use of self-propelled modes of transportation, such as walking, cycling, jogging, rolling, and skiing. A multi-modal transportation system will encourage healthy and active living, as well as limit impacts to the environment. Building on and improving existing active supportive features, such as signage, benches, picnic areas, rest stops, lighting, and bike racks, will help increase the comfort and security of users of all ages and abilities.



Figure 9-3: Example of Viewing Node on Bridge St. in Carleton Place

Rest and Viewing Areas

Rest and viewing areas provide opportunities to take a break, appreciate the natural surroundings, and enjoy moments of tranquility. Rest areas may include benches, picnic tables, or seating arrangements strategically placed along the trail. Viewing areas offer scenic views or points of interest, often equipped with interpretive signage to educate and engage users. Well-designed rest and viewing areas can make trails more inclusive. Depending on how the trail is used, more specific amenities may be desired at rest areas. For example, for cyclists, this might include a bike repair station and bike racks.

Rest areas should be spaced at least 350 metres apart when feasible. This can be increased to 150 and 200 metres to provide additional accessibility, to a maximum of 350 metres apart. Viewing areas should be located in view of a significant feature, with seating arranged to optimize sightlines.

A viewing area may replace a rest area as long as it fulfills the requirements noted in the text above. Viewing areas are often located near water or high elevation points, where edge control and safety are important. Managing viewing areas may involve ongoing maintenance and pruning of vegetation to preserve desired views. It is important to know which views are important to the trail

experience and how they will be preserved over time as part of the vegetative management program for the trail.

Maintenance and Safety

Developing new trails involves more than just creating a path through nature, it necessitates a comprehensive approach to maintenance and safety to ensure long-term sustainability and the safety of all users.

The Town should understand its responsibility and level of commitment to trail maintenance prior to developing new trails. Maintenance is important to keep trails clear of debris, manage erosion, and address wear and tear. Safety measures and clear signage essential to guide and protect users.

Before new trails are developed, the Town should consider consultations with local emergency response personnel to understand the risks associated with the terrain, potential hazards, and necessary access points for timely rescue operations. This will help ensure safety protocols are adequately addressed in the planning and construction phases of trail development.



9.4 OVERALL TRAIL RECOMMENDATIONS

The Town of Renfrew is growing, and so should its trail network. This section describes trail recommendations that apply to the entire trail network as a whole, reflecting the Overall Trail Directions from the previous section.

Developing a Trail Hierarchy

This Plan identifies seven (7) types of trail infrastructure as defined in Table 9-2. The table also indicates recommended surfacing, width, and location. The Town should have regard for this recommended trail hierarchy in the planning, design, and development of its trail network.

Recommendations

- T 1. Implement the recommended Trail Hierarchy when developing new trails and updating existing trails



Table 9-2: Recommended Trail Hierarchy

Trail Type	Description	Permitted Uses	Amenities	Min. Width (m)	Surface Type
Waterfront Trail	Continuous waterfront trail Supports a wide range of uses (recreation, utilitarian) Off-road trails (if possible) used year-round	Walking, hiking, cycling, and other non-motorized forms of transportation	Parking, signage, trailhead, washrooms, seating, trash receptacles	3.0 (when possible)	Asphalt, concrete, limestone screening, or other firm and stable
Boardwalk	Branches off from the Waterfront Trail to bring people closer to the water	Walking, hiking	Signage and seating	3.0	Wood, metal
Multi-Use Paths and Trails	Supports a wide range of uses (recreation, utilitarian) Off-road trails used year-round Often located next to roads Can be motorized or non-motorized	Walking, hiking, cycling, and other non-motorized forms of transportation	Parking, signage, trailhead, washrooms, seating, trash receptacles.	1.8 – 3.0	Asphalt, concrete, limestone screening, or other firm and stable
Secondary Trail	Short pathways or loops located off-road or within parks Connects to MUPs	Walking, jogging, hiking, and cycling	Signage and seating	1.2	Asphalt, limestone screening, or other firm and stable
Sidewalks	Located next to roads	Walking, hiking	Signage and seating	1.2	Concrete
Sharrow	Located along local roads that share ROW with vehicular traffic Denoted by pavement markings and signage Suitable for low-volume roads Temporary until a permanent solution can be implemented	Walking, hiking, cycling, and other motorized/ non-motorized forms of transportation	n/a	1.5 - 2.0	Existing road condition (asphalt)
Paved Shoulder	Located adjacent local roads but within the ROW Suitable for low-volume roads	Walking, hiking, cycling, and other motorized/ non-motorized forms of transportation	n/a	1.5 - 2.0	Existing road condition (asphalt)

Signage Standards

A signage strategy will provide the direction necessary to create visual consistency for the placement and design of trail signage throughout Renfrew. Signage has been organized into the following types: safety, wayfinding, education, and trailheads (Table 9-3). Signage provides critical information, and in many cases, the more information the better, but when signs are added gradually it can result in cluttered and confusing messaging which is an eye sore. A strategy will help the Town provide the required information that is both helpful to the reader and visually appealing.

Overall the signage strategy should:

- Develop standards for location, hierarchy, and graphic style/design for all types of signage
- Provide a large overall map of the trail network and information about the trail at an information kiosk at each trailhead location (Figure 9-4)
- Include a small map and road signage to local and regional destinations for directional signage
- Include rules and regulations to encourage safe trail etiquette, such as signage for owners to pick up after their dogs, etc.

- Implement signage over time in conjunction with park, trail, and open space improvement and development projects
- Be considered when budgeting for park, trail, and open space improvement projects
- Incorporate the Town of Renfrew logo
- Include standards for the strategic placement of signage
- Consider pre-existing signage of other organizations and jurisdictions and defer to those pre-existing signs when appropriate

Recommendations

T 2. Develop a trails signage strategy

Table 9-3: Components of the Signage Strategy

Component	Recommendation
Guidelines	Standards for strategic placements and location of signage Considerations of accessibility (AODA compliant) and effective communication by utilizing intuitive design, consistency, lighting, etc.
Budget	Full cost analysis including construction, manufacturing, installation, maintenance, and lifespan of signage
Implementation Plan	Cohesive, multiyear implementation plan in conjunction with trail improvements Implementation plan to be included in budgeting for trail projects
Design	Final design concept including specifications for materials, dimensions, installation requirements, and branding based on location and hierarchy Incorporation of the Renfrew logo on signs when possible Consideration of flexibility for updating signs (e.g., population numbers, change of location)



Figure 9-4: Example of an Information Kiosk Recommended for Each Trailhead

9.5 MILLENNIUM TRAIL RECOMMENDATIONS

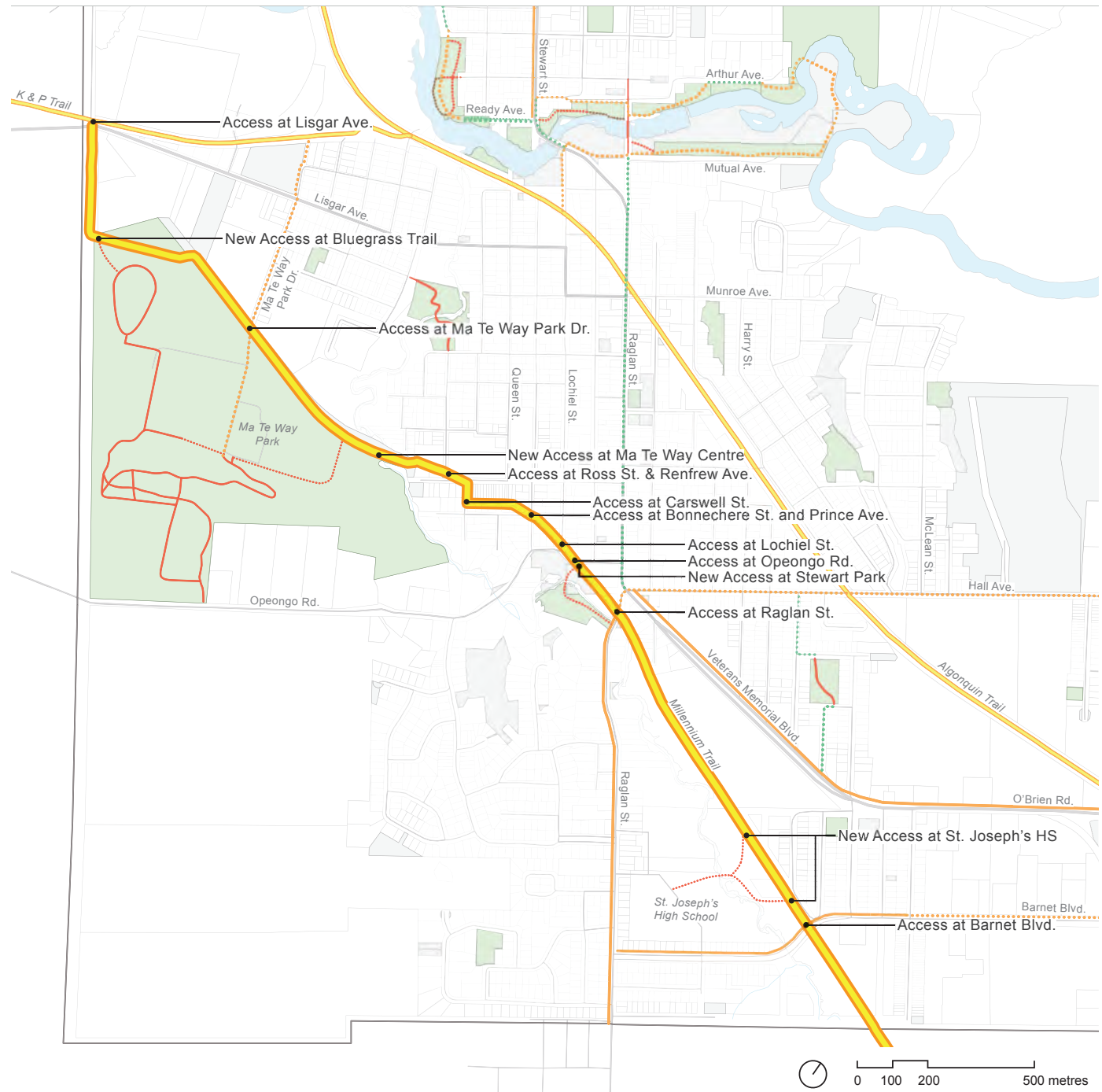


The existing trails in Renfrew require significant improvements and protection. However, since the Algonquin Trail and K&P Trail belong to the County, they fall beyond the scope of this Plan. It is recommended the Town work with the County whenever possible to implement the Overall Trail Directions and Recommendations discussed in Sections 9.2 and 9.3, respectively. Working together with all governing bodies will help to create a cohesive and connected trail network.

The recommendations below discuss improvements to the Millennium Trail, including existing and proposed access points. This is followed by a summary table which is organized by recommendation type. All Millennium Trail recommendations are reflected in Figure 9-5. Please note, recommendations for waterfront trails are discussed in Section 7.0, and recommendations for park trails are discussed in Section 8.0.

Existing Access Point Recommendations

The following recommendations refer to existing access points along the Millennium Trail.



Existing Conditions

- Park/Greenspace/Water
- Town Owned Parcel
- Millennium Trail
- Multi-use Trail
- Multi-use Path
- Secondary Trail

Proposed Conditions

- Multi-use Path
- Secondary Trail
- Boardwalk
- Sharrow

Figure 9-5: Map of Millennium Trail Recommendations

Access at Lisgar Avenue

Existing Conditions & Observations

- K&P Trail connection across the street
- Sidewalk connection towards the east
- P-gate, Renfrew sign

Recommendations

- T 3. Add an information kiosk to the Millennium Trail at Lisgar Avenue
- T 4. Add pedestrian crossing with lights to the intersection of Riverview Drive and Lisgar Avenue
- T 5. Add a bench to the Millennium Trail at Lisgar Avenue

Access at Ma Te Way Park Drive

Existing Conditions & Observations

- Trail crosses Ma Te Way Park Drive
- No adjacent sidewalks
- P-gates on each side

Recommendations

- T 6. Add an information kiosk to each side of the Millennium Trail at Ma Te Way Park Drive
- T 7. Add a crosswalk to the Millennium Trail at Ma Te Way Park Drive
- T 8. Add a bench to each side of the the Millennium Trail at Ma Te Way Park Drive

Access at Ross Street and Renfrew Avenue

Existing Conditions & Observations

- Narrow parcel between Ross Street and Renfrew Avenue
- Trail follows the north edge of the parcel along Ross Street
- Bench, shade structure, sign
- Large hedge denoting ownership

Recommendations

- T 9. Upgrade to a larger shade structure to the access at Ross Street and Renfrew Avenue
- T 10. Add more benches and picnic opportunities to the access at Ross Street and Renfrew Avenue
- T 11. Add an information kiosk to the Millennium Trail at Ross Street and Renfrew Avenue
- T 12. Add a crosswalk to the Millennium Trail at Ross Street and Renfrew Avenue

Access at Carswell Street

Existing Conditions & Observations

- No signage

Recommendations

- T 13. Add an information kiosk to the access at Carswell Street

Access at Bonnechere Street and Prince Avenue

Existing Conditions & Observations

- Trail warning signs
- Stop sign
- Garbage bin

Recommendations

- T 14. Add an information kiosk to one side of the Millennium Trail at Carswell Street Bonnechere Street and Prince Avenue
- T 15. Add a crosswalk to the Millennium Trail at Carswell Street Bonnechere Street and Prince Avenue

Access at Lochiel Street

Existing Conditions & Observations

- Trail warning signs
- Garbage bin

Recommendations

- T 16. Add an information kiosk to one side of the Millennium Trail at Lochiel Street
- T 17. Add a crosswalk to the Millennium Trail at Lochiel Street

Access at Opeongo Road

Existing Conditions & Observations

- Trail warning signs
- P-gates

Recommendations

- T 18. Add an information kiosk to one side of the Millennium Trail at Opeongo Road
- T 19. Add a crosswalk to the Millennium Trail at Opeongo Road

Access at Raglan Street

Existing Conditions & Observations

- P-gates
- Garbage bin

Recommendations

- T 20. Add an information kiosk to both sides of the Millennium Trail at Raglan Street
- T 21. Add a crosswalk to the Millennium Trail at Raglan Street

Access at Barnet Boulevard

Existing Conditions & Observations

- P-gates
- Bench
- Garbage bins
- Stop sign
- Crosswalk

Recommendations

- T 22. Add an information kiosk to both sides of the Millennium Trail at Barnet Boulevard

Proposed New Access Points

As new trails and active transportation routes get developed, additional connections and access points to the Millennium Trail should be provided whenever possible. New access points should be developed to reflect the Overall Trail Directions and Recommendations discussed earlier in Section 9.0. This includes providing large overall maps, trail information, and directional signage at each new trailhead location.

This Plan recommends five new access points to the Millennium Trail. The three new recommended access points are from existing parks in Renfrew, two from Ma Te Way Park, and one from Stewart Park. Please refer to the Parks Section (8.0) for more information. The other two new recommended access points are from St. Joseph's High School.

Recommendations

T 23. Work with St. Joseph's High School to add two new access points to the Millennium Trail

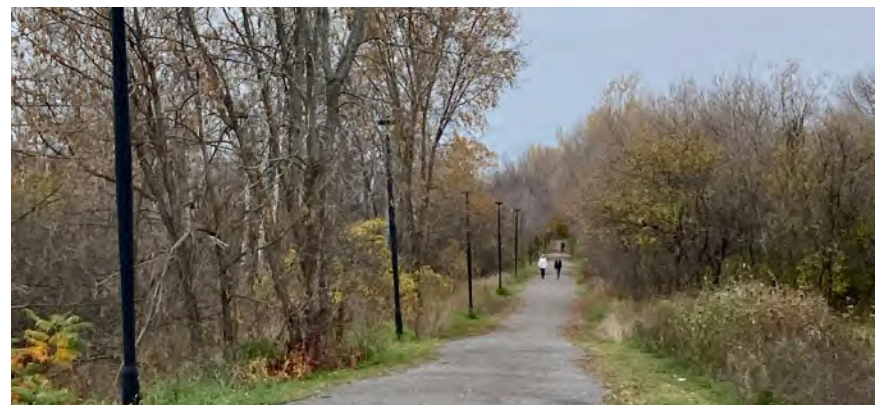


Table 9-4: Summary of Existing Access Point Recommendations for the Millennium Trail By Type

Recommendation	Location
Add information kiosk to one side	Lisgar Avenue Ross Street and Renfrew Avenue Carswell Street Carswell Street Bonnechere Street and Prince Avenue Lochiel Street Opeongo Road Stewart Park
Add information kiosk to both sides	Ma Te Way Park Drive Opeongo Road Raglan Street Barnet Boulevard
Add a crosswalk	Ma Te Way Park Drive Ross Street and Renfrew Avenue Carswell Street Bonnechere Street and Prince Avenue Lochiel Street Opeongo Road Raglan Street
Add pedestrian crossing with lights	Riverview Drive and Lisgar Avenue
Add a bench	Lisgar Avenue Ma Te Way Park Drive
Upgrade to a larger shade structure	Ross Street and Renfrew Avenue
Add more benches and picnic opportunities	Ross Street and Renfrew Avenue

9.5 RECOMMENDATIONS FOR NEW TRAILS

This section discusses recommendations for new trails in Renfrew. Please note, recommendations for trails in the waterfront and parks are discussed in Sections 7.0 and 8.0 respectively.

Building this network of trails will be a long term endeavour. While certain connections may not be possible in the short or medium term, having a long-range outlook to provide trail connections will help ensure that future opportunities are not missed and that there is an overall strategy in place to accommodate future opportunities should they arise.

The Town of Renfrew is undertaking a Transportation Master Plan (TMP) concurrently with this Plan. In the spring of 2024, preliminary recommendations for additional active transportation routes were presented at a Public Open House.

This Plan recommends the following MUP, which align with TMP. These recommendations were strongly supported by those who attended the the Public Open House for this Plan in June 2024

Recommendations

- T 24. Add a MUP from the Ma Te Way Centre to the Millennium Trail along Ma Te Way Park Drive and Tupper Street
- T 25. Add a MUP from the Town Boundary to the Millennium Trail along Opeongo Road
- T 26. Add a MUP from Raglan Street to Wrangler Road along Hall Avenue and Gibbons Road
- T 27. Add a MUP from Hall Avenue to the Millennium Trail along Gillan Road
- T 28. Add a MUP from 8th Street to Gillan Road along Barnet Boulevard

10.0 IMPLEMENTATION

10.1 CONSIDERATIONS

This Master Plan includes 200 recommendations for Renfrew's indoor and outdoor recreation facilities, waterfronts, parks, trails, and delivery of recreation services. These are intended to guide the Town strategically in meeting residents' needs across the age and stage spectrum to 2034.

Appendix D lists all of the Plan's recommendations with an anticipated timeframe for implementing each one. The implementation sequence distributes the recommendations over the Master Plan's 10-year timeframe based on priority: Immediate (1 year), Short Term (2-5 years), Medium Term (6-10 years), and beyond 10 years. Considerations for determining priority included accessibility, safety, backlog, consultation findings, and preparation for the future.

The recommendations are not rigid rules or requirements. Many of them will require further discussion and consultation with the public to reflect changes in Town capacity, trends, community needs and interests, etc. before they are approved by Council and implemented. Roll-out of the recommendations is based on the information available at the time of the Plan's development and includes the following considerations:

- Operational vs. Capital Projects
- Dependencies and Efficiencies
- Staff Resources
- Flexibility

Operational vs. Capital Projects

Many recommendations are operational in nature: this means their implementation would be undertaken by staff as part of their day-to-day activities. The remaining capital recommendations and recommendations to undertake supplementary studies require discrete budget allocations for execution. This includes both improvements/repairs to existing facilities, as well as the design and construction of new facilities and amenities.

As an internal accompaniment to this Master Plan, a set of capital cost estimates has been provided to staff for recommendations related to facilities, parks, trails, and waterfront spaces. These estimates include design fees, initial project start-up permits, insurance, protection fencing, construction signage, contingency, and are intended to support budget planning and monitoring.

Dependencies and Efficiencies

While recommendations are described as individual initiatives, many are interrelated and need to be considered in the larger context of achieving efficiencies in implementation. Some recommendations must be initiated and completed before other recommendations can begin, while others may benefit from being undertaken simultaneously in terms of process efficiency and providing a more fulsome approach to physical improvements.

Staff Resources

The need for staff resources to do the work requires both a distribution of tasks over time and, in some cases, hiring additional staff to take responsibility for implementation. It will also require coordinated efforts both internally and externally.

Flexibility

It is expected that some projects may need to be delayed due to unforeseen circumstances. There may also be opportunities to “fast-track” other initiatives. Ongoing initiatives are to be carried through each year to the end of the Master Plan’s term; however, their applicability throughout the entire period will depend on evolving needs in relation to service development.

Some recommendations may extend beyond the 10 years of the Master Plan; it may take longer to complete the identified activities and/or the completion of a recommendation may result in a new system component or procedure. Recommendations to establish formal agreements or contracts, for example, are shown as time-limited for negotiating arrangements that will create new, ongoing relationships between the Town and other providers (e.g., volunteers, agencies, businesses, etc.).

Another factor to consider are cost premiums/fluctuations due to the pandemic and inflation. The current situation makes it especially difficult to attach estimates to

recommendations. This is particularly true at a master plan level where the potential range in design and the quality of materials and finishes are also unknown, and are determined by the municipality.

APPENDIX A - LIST OF USER GROUPS

List of Parks and Recreation User Groups

- Art Class*
- Baby Beats Music*
- Baby College Ottawa West and Area
- Ballet*
- Belly Dance
- Brazilian Jiu-Jitsu*
- Dog Obedience*
- Fitness and Movement Circuit Training
- Frew the Woods Cycling Group*
- Forever Active/Gentle Exercise/Rise & Shine
- Golden Age Activity Centre*
- Karate
- Ottawa Valley Cycling & Active Transportation Alliance
- Renfrew & District Historical Society & Museum Inc.
- Renfrew Art Guild
- Renfrew Freemasons – Lodge. No. 122*
- Renfrew Lions Club*
- Renfrew Minor Hockey Association
- Renfrew Minor Baseball*
- Renfrew Minor Soccer Club*
- Renfrew Rotary*
- Renfrew Skating Club
- Renfrew Tennis Club
- Royal Canadian Legion Br. 148 Renfrew*
- RVH Foundation*
- Step Dancing*
- Upper Ottawa Valley Ringette Association
- Vipers Wrestling Club*
- Watercolour Painting with Pat
- Yoga*
- Youth Gymnastics EH!
- Zumba
- Queen Elizabeth Public School*
- Central Public School*
- Admaston Public School*
- Renfrew Collegiate Institute and Renfrew Collegiate Intermediate School*
- St. Thomas The Apostle School*
- Our Lady of Fatima School*
- St. Joseph's High School*

* = did not respond to invitation to complete survey

APPENDIX B - ALBERTA HEALTH SERVICES HEALTHIER VENDING TOOLKIT

Healthier Vending and Snacks

The consumer demand for healthier products is creating opportunities for growth in vending.

- Offering foods and beverages with more nutritional value can increase sales from customers looking for healthier options.
- Use this guide* to help choose vending options that support the health and wellbeing of students, staff, and visitors in settings like:
 - recreation centres
 - workplaces
 - healthcare facilities
 - middle/ high/ post-secondary schools
 - other public buildings
- Follow the **4Ps of Marketing** (Product, Placement, Promotion, and Pricing) to maximize revenue and make the healthy choice the easy choice for consumers.
- Vending is just one part of the eating environment. When possible, try to make changes in all areas of your facility where food is offered or sold, such as:
 - cafeterias
 - celebration
 - canteens
 - gift shops
 - catering
 - lunchrooms



Sample tools and templates to support activities

- Communication Plan
- Patron Surveys and Letter
- Request for Proposal
- Sample Guideline
- Tracking Sales and Trends
- Vending Inventory Tool
- Vending Environment Scanning Tool
- Working with Vendors



Find these resources and more by visiting the [Healthier Vending Toolkit](#).



If you have questions about these tools or need additional support, contact: publichealth.nutrition@ahs.ca

4Ps of Marketing: Product

A Guide to Healthier Food & Drinks

Sell More

Foods/ Snacks

- | | | |
|--|---|-------------------------|
| • Baked apple chips | • Dried fruits | • Jerky (lower sodium) |
| • Baked chips or rice crisps | • Dry roasted nuts or seeds | • Pemmican |
| • Baked crackers | • Fruit and nut bars | • Protein bars |
| • Canned fruit cups, no sugar added. | • Fruit sauces | • Popcorn or pretzels |
| • Baked snap pea crisps. | • Granola bars | • Roasted seaweed snack |
| • Chicken or tuna salad, or hummus and crackers (kits) | • Individual cheese portions, yogurt (refrigerated machine) | • Sugar-free gum |
| | | • Trail mix |

Drinks

- Milk, yogurt, plant-based beverages such as soy (including high protein)
- Plain, sparkling, or flavoured water (no sugar added)
- Unsweetened teas, cold brewed coffees

Sell Less (and in smaller portions)

- Baked goods (≤ 350 calories)
- Candy, gummies (≤ 30 g)
- Chocolate Bars (≤ 55 g)
- Regular chips (≤ 40 g)
- 100% fruit or vegetable juice (≤ 355 mL)
- Diet soft drinks (≤ 500 mL)
- Regular soft drinks or iced tea (≤ 355 mL)



Not Recommended

- Energy drinks
- Kombucha
- Vitamin enhanced water or drinks

These items may not be safe for some people.

* Your organization may follow other guidelines such as the [Alberta Nutrition Guidelines](#), [Alberta Nutrition Guidelines for Children & Youth](#) or Alberta Health Services [Healthy Eating Environment Guidelines](#). Check with your organization for guidance.

4Ps of Marketing: Placement

- First in Sight = First in Hand. Customers are more likely to buy products that are easy to see.
- Cluster healthier products together at eye level; between the waist and top of the head (green squares).
- Dedicate an entire row or machine to one type of healthy product, such as water, baked chips, or crackers.



4Ps of Marketing: Promotion

- Survey your customers to help inform product choices and to identify potential barriers.
- Communicate changes through posters and media to help increase buy-in to change.
- Promote healthier items with taste tests or samples.



4Ps of Marketing: Pricing

- Make the price of all items easy to see.
- Price healthier items competitively (the same or less than less healthy items). Offset this with an increase in price of less healthy items.



Check out infographic posters on the 4P's: [How to Market Healthy Food and Drinks](#).

APPENDIX C - PEMBROKE KINSMEN POOL AND EXPLORATION OF P3 FOR NEW RECREATION COMPLEX

Pembroke Kinsmen Pool and exploration of P3 for new recreation complex.

December 2023: Council decided to: 1) move forward with exploring a public-private partnership (P3) option for a new multi-use facility that would include a pool, ice pads and other recreation space; 2) close the pool to save money on repairs and fully operating the aged facility, with minimum maintenance, at least until the results of the P3 exploration are complete, which is expected around the fall of this year.

January 5, 2024: Kinsmen Pool was closed to the public on January 5 due to safety concerns about the building for patrons and staff, as well as the overall state of repair of the facility. The structural safety and liability concerns, coupled with the fact the pool is at the end of its life, led to the decision.

February 6, 2024: Feedback from the City's public budget meeting held on January 15 indicated strong support to repair the Kinsmen Pool and re-open it as soon as possible. As a result, the 2024 budget includes repairing the Kinsmen Pool (\$1.4M), with the stipulation that at least 25% of the repair costs be covered by contributions from other area municipalities whose residents use and benefit from the facility and/or donations from the general public. To support this initiative, a Regional Pool Fundraising Campaign was launched. fundraising campaign has been launched, with all funds raised to be used for the construction, maintenance, repair and/or equipment of the current Kinsmen Pool and any new aquatic facility. The City issued a tender for the repair which is expected to be brought forward for decision in March.

February 27, 2024: A request for an Expression of Interest (EOI) was issued to gather information related to exploring a P3 for the proposed New Recreation Complex

<https://pembroke.ca/en/news/kinsmen-pool-closed-as-council-explores-public-private-partnership-potential.aspx>

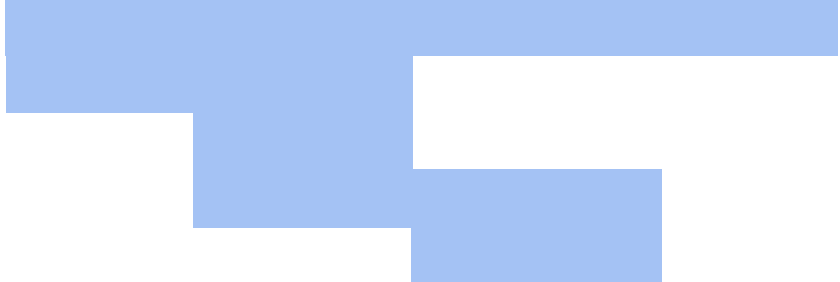
Source: City of Pembroke website, various pages.

APPENDIX D - SUGGESTED TIMELINE AND PRIORITY OF RECOMMENDATIONS

#	Recommendation	Immediate (1 year)	Short Term (2-5 years)	Medium Term (6-10 years)	Beyond 10 years	Notes/Assumptions	
Municipal Role and Organization							
SD1	Continue strengthening the role and reach of the new, amalgamated Library, Community and Recreation Services Department in providing a full range of community program services.	[Blue bar]					
SD2	As the restructured staffing 'baseline' becomes fully functional, add to the Town's staff complement, as required, to keep pace as services grow and diversify.		[Blue bar]			Costs TBD based on staffing requirements	
Existing Collaborations and Agreements							
SD3	Renegotiate and update existing service agreements with surrounding municipalities.	[Blue bar]					
SD4	In support of an envisioned regional role for the myFM Centre, consider the possibility of new service agreements with other communities served by the Town.		[Blue bar]				
SD5	Continue to develop relationships and enter service agreements with non-municipal providers for short-term program provision using municipal facilities	[Blue bar]					
SD6	Continue to regularly review agreements in consultation with collaborators/partners, and incorporate required updates/amendments.	[Blue bar]					
Potential Collaborations							
SD7	Expand collaborations with community-based service providers to grow and diversify programs and services.	[Blue bar]					
SD8	Continue to access school facilities, as required, to supplement municipal provision of needed spaces for community programs.		[Blue bar]				
SD9	Reach out to regional and provincial sport and recreation organizations to determine the potential to facilitate their use of facilities in Renfrew to deliver programs to the community.		[Blue bar]				
SD10	Investigate opportunities to collaborate with post-secondary schools in Ottawa to access academic expertise and facilitate student placements in parks and recreation in Renfrew.		[Blue bar]				
Policies and Practices							
SD11	Develop a detailed Events Manual to supplement the Tourism and Events Policy and clarify Town and volunteer host roles in provision, and to guide providers in planning, delivering and preparing to evaluate events.		[Blue bar]				
SD12	Conduct a service pricing study as the basis for setting fees in relation to cost recovery targets, and to inform a pricing policy		[Purple bar]			Professional services to be hired; cost is for parks and recreation services only; a corporate wide study would increase the cost	
SD13	Develop affordable access and inclusion policies.		[Blue bar]				
SD14	Develop a facility allocation policy to provide consistent and equitable access to facilities based on municipal service objectives and priorities.		[Blue bar]				
SD15	Develop a community group affiliation policy to provide clarity and consistency in terms of the range of support services available to all volunteer groups and what they must do to be eligible to be, and remain, affiliated.		[Blue bar]				
SD16	Consult with volunteer recreation groups to confirm the type and extent of required assistance to sustain/grow their programs/events, and to inform development of the policy within the capacity of the Town to provide support.		[Blue bar]				
SD17	Develop a collaborations and partnerships policy to guide the Town in working with other providers to deliver parks and recreation services.		[Blue bar]				
SD18	Regularly review and, as required, update policies.	[Blue bar]					

Revenue Generation

- SD19 Improve existing and institute new revenue generating programs to help offset the costs of service provision.
- SD20 Assign priority to revenue generating programs according to ease of implementation.
- SD21 Add food services to the new area of the myFM Centre, considering procurement of healthier food choices.
- SD22 Scale up promotion of the arena for tournaments and entertainment event uses.
- SD23 Develop overarching policy for naming rights and sponsorship at myFM Centre and advertising.



Marketing, Promotion and Communications

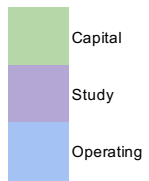
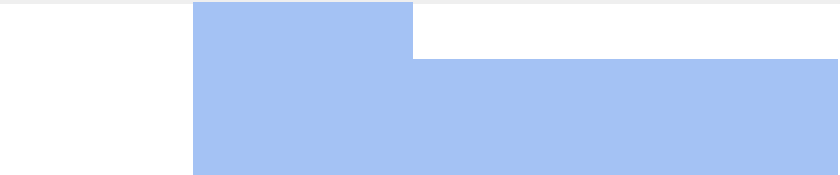
- SD24 Prepare a marketing strategy for parks and recreation services to provide direction on effective processes and tools for these functions, and budgeted staffing requirements.
- SD25 Build communications to generate broad-based awareness of available services in all areas of parks and recreation in the community.
- SD26 Prepare and post an annual services 'year-in-review' that summarizes and informs the community about the Town's achievements in parks and recreation services.



Professional services to be hired

Ongoing Planning and Evaluation

- SD27 Using recreation management software, develop an enhanced data base to apply in a formal recreation facilities and programs/ services planning to: verify community service needs, monitor and evaluate the success of the service response, and
- SD28 Take the lead in developing and implementing regularly occurring joint facilities, programs, and service planning sessions with all key non-municipal providers.
- SD29 Conduct project, program or service specific planning sessions with other providers, as required.



Capital

Study

Operating

#	Recommendation	Immediate (1 year)	Short Term (2-5 years)	Medium Term (6-10 years)	Beyond 10 years	Notes/Assumptions
Indoor Facilities						
myFM Centre						
F1	In addition to accommodating existing community ice programs, optimize use of the twin pad for new accessible programs, and regional tournaments and competitions.					
F2	With the shift in programs from the Recreation Centre to the myFM Centre serving as a solid base on which to build, use new facilities to focus on growing the non-sport component of recreation programming, and no or low-cost access to recreation that can be coordinated for various users through program scheduling.					
F3	Install a sprung floor in the dance studio.					
F4	Collaborate on an ongoing basis with Ultimate Fitness to ensure both Town and commercial services complement each other.					
F5	Continue to actualize a holistic view of health by co-locating community services that complement the Centre's core function and delivers them at a central gathering place.					
F6	As recommended in the Arts, Culture and Heritage Master Plan, work with the Bonnechere Algonquin First Nation to build understanding and education through cultural exchange activities.					
Visitor Information Centre						
F7	Develop a theme for the Centre that focuses on blending diversity/inclusion, culture and heritage through its name and programming objectives.					
F8	Given its location at the highway entrance to Town, maintain its visitor information services as a secondary function, tasking summer positions with supplementary work to do during 'downtimes.'					
F9	Facilitate use of the space by providing required onsite storage for equipment and materials.					Cost will depend on type of storage selected (e.g., permanent structure, mobile, etc.) and size.
Non-Municipal Facilities						
F10	Consider access to indoor school facilities for programs/activities that cannot be accommodated at the myFM Centre now and/or in the future.					
F11	Continuing working with the Golden Age Activity Centre to identify needs that could be met at the myFM Centre through the governing group or other instructors/volunteer organizations facilitated by the Town.					
F12	As part of future work with volunteer clubs, clarify the need for support to the Curling Club that falls within proposed policy.					
F13	Investigate the possibility to secure regular access at The Wing for community performing arts programming.					
Indoor Pool Assessment						
F14	As was concluded in the 2012 study, do not develop an indoor aquatic facility.					
F15	Consider a study to investigate the potential to develop a unique outdoor water play facility at Ma-te-Way Park, with features to attract regional and visitor use.					For feasibility and concept design
F16	Any future opportunity for the Town to collaborate with a commercial pool owner should be limited to purchasing time for community use.					
Outdoor Facilities						
Ball Diamonds						
F17	Monitor ongoing use of diamonds to determine if growth in demand beyond that generated by population increases will require additional diamonds during the Plan's term.					
F18	Co-locate new fields intended to also support regional/tournament activity with existing facilities at Ma-te-Way Park.					
F19	If needed, consider locating a community-serving diamond elsewhere through upgrades, if parking and distance requirements from neighbouring residences can be met.					
Sports Fields						
F20	Upgrade Jamieson Field to provide a new multi-use sports field for all ages use, to be co-located with existing fields at the Park.					
F21	Consider the option of a lit artificial turf field to expand available time for soccer and other fields sports.					add to above-noted cost in F21; costs for artificial turf fields can vary; this is likely a mid-range price
F22	Monitor use of municipal fields to determine the potential need to work with the School Boards to access their best fields for community use via agreements.					
Track and Field Combination						
F23	Assuming the St. Joseph's High School rubberized track is not lost due to redevelopment at this site, work with the Catholic School Board to determine the potential for an agreement for guaranteed community access to the track outside of school hours.					
F24	Alternatively, if the Lindsay Field track is upgraded and rubberized, investigate the possibility of a joint development and use agreement with the School Boards.					
Tennis Courts						
F25	Additional tennis court use to be generated by anticipated population growth should not require the Town to provide more facilities during the term of the Plan.					
F26	Continue to maintain an appropriate balance of club and casual use of the courts.					
F27	Monitor all court use for both club and casual tennis to continue to verify need in relation to capacity.					
Pickleball Courts						

F28	Additional pickleball court use to be generated by anticipated population growth should not require the Town to provide more facilities during the term of the Plan.					
F29	Prepare to provide Town support to developing a pickleball club if the volunteer community expresses interest in forming one, and support it with an agreement similar to that with the tennis club.					
F30	Establish and maintain an appropriate balance of club and casual use of the courts.					
F31	Monitor all court use to continue to verify levels in relation to capacity.					
	Concessions					
F32	Determine demand for more, and more consistently available, food services in Ma-te-Way Park and the potential to meet this need through responses to Expressions of Interest for contracted services with commercial operators.					
	Capital					
	Study					
	Operating					

#	Recommendation	Immediate (1 year)	Short Term (2-5 years)	Medium Term (6-10 years)	Beyond 10 years	Notes/Assumptions
Waterfront Trail						
WT1	Add a multi-use trail to Lochiel Street between Bridge Street to the Algonquin Trail (approx. 180 m) to facilitate the Waterfront Trail					
WT2	Add a sharrow to McAndrew Avenue (approx. 600 m) to facilitate the Waterfront Trail					
WT3	Add a sharrow to Ready Avenue (approx. 190 m) to facilitate the Waterfront Trail					
WT4	Add a sharrow to Rousselle Street (approx. 215 m) to facilitate the Waterfront Trail					
WT5	Add a sharrow to Arthur Avenue adjacent the Stewart Property (approx. 130 m) to facilitate the Waterfront Trail					
WT6	Extend sidewalk on McAndrew Avenue west towards the Algonquin Trail (approx. 200 m) to facilitate the Waterfront Trail					
WT7	Add a sidewalk to Ready Avenue (approx. 190 m) to facilitate the Waterfront Trail					
WT8	Add a sharrow to Brige Street between Ready Avenue and Lochiel Street (approx. 200 m) to facilitate the Waterfront Trail					
Site-specific Waterfront Recommendations						
Renfrew Boat Launch						
W1	Improve accessibility by adding a ramp up to the dock at the Renfrew Boat Launch					Cost depends on materials (concrete vs. wood)
W2	Add small craft storage at the Renfrew Boat Launch					
W3	Add small craft rental lockers at the Renfrew Boat Launch					
W4	Create a designated parking area with signage and pre-cast concrete curbs, separate from the boat launch area and turnaround at the Renfrew Boat Launch					200 m2 gravel surface, 5 precast concrete curbs
W5	Add trailhead kiosk at the Renfrew Boat Launch					Includes one sign, post, and footing
W6	Add heritage and interpretation signage in coordination with the Arts, Culture, Heritage Master Plan at the Renfrew Boat Launch					Refer to the Arts, Culture, Heritage Master Plan
McAndrew Avenue						
W7	Work with the OCWA to develop a small picnic area at the top/north area of McAndrew Avenue					Pending approval by OCWA. Includes 2 picnic tables on concrete pad, small path, trailhead kiosk
RCAF Park						
W8	Develop a concept plan for RCAF Park					Cost depends on who does the plan (Renfrew staff vs. consultant)
W9	Update RCAF Park based on the concept plan					Includes secondary trails, picnic areas, playground, boardwalk, trees, fitness equipment, dock improvements, etc. Does not include recommendations from the Arts, Culture, Heritage Master Plan
W10	Add a multi-use trail (approx. 270 m) to facilitate the Waterfront Trail					
Ready South						
W11	Reduce mowing by naturalizing the area with native perennials, shrubs and pollinators at Ready South					Assumes approx. 500 m2 of naturalization planting
W12	Add shoreline planting with guidance from the Bonnechere River Watershed Project and the County's Bonnechere River Water Management Plan at Ready South					Cost TBD based on recommendations from the Bonnechere River Watershed Project and the County's Bonnechere River Water Management Plan
W13	Add heritage and interpretation signage about the old beach in coordination with the Arts, Culture, Heritage Master Plan at Ready South					Refer to the Arts, Culture, Heritage Master Plan
Bridge West						
W14	Consult with RPG to develop a portion of Bridge West into a public space. If developing the site is feasible, a concept plan should be developed					Pending approval by RPG
W15	Update Bridge West based on the concept plan					Includes secondary trails, picnic areas, lookout, lighting, gazebo, etc.
Algonquin Trail Lookout						

W16	Coordinate with the County to create a lookout and rest area for the Algonquin Trail					Cost TBD based on recommendations from the County
Forgie Park						
W17	Add a lookout with views of the river at Forgie Park					Concrete pad with wood railing
W18	Add a picnic area and seating at Forgie Park					Two picnic tables and two benches
W19	Add a gazebo at Forgie Park					Wood gazebo
W20	Add secondary trails to Forgie Park (approx. 30 m)					
W21	Add heritage and interpretation signage in coordination with the Arts, Culture, Heritage Master Plan at Forgie Park					Refer to the Arts, Culture, Heritage Master Plan
W22	Explore the potential for a monument or art piece, and programming space in coordination with the Arts, Culture, Heritage Master Plan at Forgie Park					Refer to the Arts, Culture, Heritage Master Plan
Forgie O'Brien Connection						
W23	Conduct a study to determine if the existing concrete steps are suitable for repairs at the Forgie O'Brien Connection					Work to be done in coordination with the sewer work
W24	If existing stairs at the Forgie O'Brien Connection are not salvageable, they should either be removed or replaced (materials to be confirmed by engineer)					Cost depends on materials (concrete vs. wood vs. metal, etc.)
W25	Add a path connection between Forgie and O'Brien Parks to facilitate the waterfront trail (approx. 120 m) if stairs remain or are replaced					
O'Brien Park						
W26	Develop a concept plan for O'Brien Park					Cost depends on who does the plan (Renfrew staff vs. consultant)
W27	Update O'Brien Park based on the concept plan					Includes new bandshell, seating, boardwalk, picnic areas, etc.
W28	Adding a multi-use trail to Arthur Avenue between Stewart Street and the swinging bridge (approx. 300 m) to facilitate the Waterfront Trail					
Wilson Developments/ McGrimmon Property						
W29	Acquire property the Wilson Developments/McGrimmons Property					Pending Town approval
W30	Create new parking area for O'Brien Park and the Swinging Bridge at Wilson Developments/McGrimmons Property					900 m2 gravel surface, 20 precast concrete curbs
W31	Add a multi-use trail to Wilson Developments/ McGrimmons Property (w10) between the swinging bridge and Arthur Avenue Pole Yard (approx. 120 m) to facilitate the Waterfront Trail					120 m trail around proposed parking lot
Arthur Avenue Pole Yard						
W32	Coordinate with RHI to remove the poles and develop Arthur Avenue Pole Yard into a public space					Pending approval by RPG and Renfrew Hydro
W33	Add a multi-use trail to Arthur Avenue Pole Yard (w11) between Wilson Developments/McGrimmons Property and the Stewart Property (approx. 120 m) to facilitate the Waterfront Trail					
W34	Add a lookout with views towards the dam at the Arthur Avenue Pole Yard					
W35	Adding heritage and interpretation signage in coordination with the Arts, Culture, Heritage Master Plan					
W36	Exploring the potential for a monument or art piece, and programming space in coordination with the Arts, Culture, Heritage Master Plan					
Stewart Property						
W37	Acquire the Stewart property for the facilitation of the Waterfront Trail (refer to the Trails section for more information)					Pending Town approval
Lindsay Property						
W38	Develop a concept plan for the Lindsay Property					Cost depends on who does the plan (Renfrew staff vs. consultant)
W39	Update the Lindsay Property based on the concept plan					Includes small craft amenities, seating and picnic areas, naturalization planting, lookout, trails, etc.
W40	Add a multi-use trail to the Lindsay Property (w13) between the Stewart Property and 330 Mutual (approx. 100 m) to facilitate the Waterfront Trail					
330 Mutual						
W41	Develop a concept plan for 330 Mutual					Cost depends on who does the plan (Renfrew staff vs. consultant)

W42	Add a multi-use trail to 330 Mutual (w14) between the Lindsay Property to new pedestrian bridge (approx. 65 m)					
W43	Explore the potential to add a new pedestrian bridge between 330 Mutual and Mutual North to facilitate a continuous waterfront loop					
Mutual North						
W44	If a new pedestrian bridge is added, coordinate with RPG to develop new trails					Pending bridge construction
Former Treatment Plant						
W45	Decommission the former sewage treatment plant					
W46	If a new pedestrian bridge is built, add a waterfront trail connection to the Former Treatment Plant (approx. 170)					Pending bridge construction
Mutual Avenue						
W47	Includes small craft amenities, seating and picnic areas, naturalization planting, lookout, trails, etc.					Assumes approx. 5000 m2 of naturalization planting
W48	Add an accessible secondary path between Mutual Avenue and the swinging bridge (approx. 90 m)					Approx. 100 m trail/ramp to swinging bridge
W49	Add seating areas at Mutual Avenue					Assumes four benches
W50	Add a lookout at Mutual Avenue					Concrete pad with wood railing
W51	Add a multi-use trail to Mutual Avenue (w17) between the Former Treatment Plant and Swinging Bridge (approx. 500 m) to facilitate the Waterfront Trail					
W52	Add a fitness equipment along the new multi-use trail at Mutual Avenue					Assumes five exercise equipment stations
W53	Add heritage and interpretation signage in coordination with the Arts, Culture, Heritage Master Plan at Mutual Avenue					Refer to the Arts, Culture, Heritage Master Plan
W54	Explore the potential for a monument or art piece, and programming space in coordination with the Arts, Culture, Heritage Master Plan at Mutual Avenue					Refer to the Arts, Culture, Heritage Master Plan
	Capital					
	Study					
	Operating					

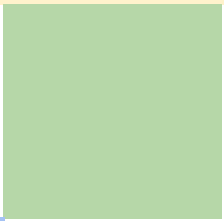
#	Recommendation	Immediate (1 year)	Short Term (2-5 years)	Medium Term (6-10 years)	Beyond 10 years	Notes/Assumptions
General Park Recommendations						
P1	Develop and implement a comprehensive signage and wayfinding strategy that aligns with Town branding across all park typologies as defined in the parks classification system.	█				
P2	Implement managed naturalization practices, consulting with the community before embarking on projects.	█	█	█	█	
P3	As parks and playgrounds undergo updates to improve accessibility, ensure that Town inventories and webpages are also updated to reflect the new features and facilities	█	█	█	█	
P4	Install sufficient shelter (e.g., tree planting, seating) in all parks to accommodate the specific needs and usage patterns of each location.	█	█	█	█	
P5	Following the parks classification system, prioritize installing washrooms in parks classified as Major Parks, and Neighbourhood Parks. Explore partnerships for fundraising and installing washrooms	█	█	█	█	
P6	Implement lighting in parks that facilitate activities throughout the year, especially during the shoulder seasons and winter months, to enhance safety and usability.	█	█	█	█	
P7	Pilot the delivery of small-scale, low-cost arts and culture programming within municipal parks.			█	█	
P8	Encourage self-directed and community-led programming outdoors in parks and open spaces.			█	█	
Site-specific Park Recommendations						
Aberdeen Greenspace						
P9	Develop lands into a Neighbourhood Park.		█			
Victoria Park						
P10	Consider selling a portion of the property for residential development and transforming the remaining area into parkland.	█	█			
P11	Remove the existing backstop to clear space for new amenities or landscaping.			█	█	
P12	Construct a playground for neighbourhood use.			█	█	
P13	Develop a parking lot to accommodate visitors and improve accessibility to the area.			█	█	
P14	Formalize the park area as a designated tour bus stop for visitors to the Swinging Bridge by installing appropriate signage.	█	█			
P15	Explore the possibility of installing a splash pad in the future to enhance recreational opportunities.				█	
P16	Transform this park into a gateway to the waterfront by creating a pathway that connects to Elgin Avenue (south of the park) and extends along Raglan Street North.		█	█		
Mack Wilson Park (formerly Hunter Gate Park)						
P17	Consult Hunter Gate residents about installing new amenities in the park such as a small play structure.	█	█			
P18	Erect a shade structure to serve as a gathering place and offer protection from the sun, enhancing comfort for visitors.		█	█		
P19	Add picnic areas and benches to encourage relaxation and social gatherings in the outdoor space.		█	█		
Kiwanis Park						
P20	Explore the feasibility of creating community garden plots to promote local gardening activities and foster community engagement.	█	█			
P21	Evaluate the current playground's safety and usage in consultation with the local neighbourhood. Consider updating the equipment or constructing a small BMX Pump Track or skate park	█	█			
McConnell Park						
P22	Install a playground.			█	█	

- P23 Upgrade the asphalt surfacing on the trail within the park to better support use for walking, rollerblading, skateboarding, etc.
- P24 Consider installing a trail loop within the park.
- P25 Install a natural amphitheatre in the sloped portion of the park.
- P26 Place more benches and picnic areas throughout the park to encourage relaxation and social gatherings in natural settings.
- P27 Implement naturalization projects to enhance the ecological health and aesthetic value of the area. Explore obtaining easements to connect the park to the Millennium Trail, supported by street parking spots.



Ma-Te-Way Park

- P28 Consider converting the underutilized all-wheels park into a basketball court, as the existing concrete pad is appropriately sized for this purpose.
- P29 Add a secondary trail connecting the existing Bluegrass Trail to the Millennium Trail (approx. 100 m)
- P30 Add a secondary trail connecting the Ma Te Way Centre to the Millennium Trail (approx. 90 m)
- P31 Add a multi-use trail between the Millennium Trail and the Ma Te Way Recreational Trails (approx. 390 m)
- P32 Install interpretive signage along trails to provide educational information about the natural and historical aspects of the area.
- P33 Work with the Bonnechere Algonquin First Nation to explore the potential for outdoor spaces such as a communal garden or gathering circle with Indigenous plantings and grasses.



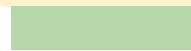
Legion Park

- P34 To minimize park maintenance costs, implement naturalization strategies in the back lawn space.



McLean Greenspace

- P35 Install a play structure to serve the local neighbourhood.
- P36 Consider reinstating the ice rink or alternatively, adding a sports court to provide a recreational area for various activities.
- P37 Implement naturalization efforts to enhance the local biodiversity and improve the aesthetic appeal of the area.



- P38 Install additional seating to accommodate visitors and provide comfortable resting areas. Address the steep drop-off area by implementing safety measures such as barriers or landscaping to prevent accidents and ensure the safety of all visitors.



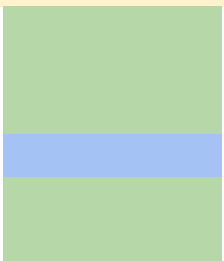
Oddfellows Park

- P39 Replace fencing.
- P40 Provide additional compost areas.



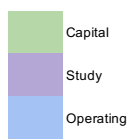
Stewart Park

- P41 Develop trail connections to enhance accessibility and connectivity for pedestrians and cyclists.
- P42 Construct a lookout bridge to provide scenic views and a unique vantage point for visitors.
- P43 Plan for a future Dog Off-Leash Area (DOLA) to provide a dedicated space for dog owners to exercise their pets safely.
- P44 Consider expanding the park into the adjacent snow dump area to increase recreational space and utility.
- P45 Install informative signage about the historical significance of the old power site to educate visitors and enrich their experience.
- P46 Add a secondary trail connection between Stewart Park and the Millennium Trail (approx. 80 m)



Fortington Park

P47	Update lighting.	Capital
P48	Utilize this area for community events as it offers a suitable space for gatherings and public activities.	Operating
Mayhew Park		
P49	Consider selling this space to facilitate residential development, and locating a Neighbourhood Park elsewhere in the area to serve residents of new developments.	Operating
Howard K. Haramis Park		
P50	Pilot the delivery of small-scale, outdoor programming given the park's accessibility to washrooms, drinking water, and parking and in coordination with the recommendations of the Arts, Culture, and Heritage Master Plan.	Operating
P51	Update gazebo structure and paving.	Capital
P52	Install a playground, potentially with a theme that focuses on diversity, culture, and heritage.	Capital
Knights of Columbus Park		
P53	Consider adding parallel street parking, ideally coordinated with scheduled road work to optimize efficiency and minimize disruption.	Capital
P54	Upgrade the existing play structures to meet current safety standards and provide an engaging environment for children.	Capital
Horton Heights Park		
P55	Top up playground surfacing.	Capital
Low Square		
P56	Update walkways to 1.2 m wide concrete paving to improve accessibility.	Capital
P57	Add colourful, programmable overhead LED catenary lighting.	Capital
P58	Develop a raised deck and seatwall that can double as a stage for events.	Capital
P59	Coordinate with the Arts, Culture, Heritage Master Plan to develop heritage and interpretation signage.	Operating
P60	Develop a cohesive site furniture strategy to complement the existing furniture on site.	Operating
P61	Provide an accessible picnic table in coordination with the site furniture strategy.	Operating
P62	Plant small trees/shrubs along Railway Avenue to help frame the space.	Capital
P63	Reduce mowing around the Town Hall building by planting native, low-maintenance perennials and grasses.	Capital
P64	Add an accessible entrance from the park to the front entrance of the Town Hall building.	Capital
P65	Position Low Square as a key site for community programming, events, and activities.	Operating



#	Recommendation	Immediate (1 year)	Short Term (2-5 years)	Medium Term (6-10 years)	Beyond 10 years
Overall Trail Recommendations					
T1	Implement the recommended Trail Hierarchy when developing new trails and updating existing trails	■			
T2	Develop a trails signage strategy	■			
Millennium Trail Recommendations					
Access at Lisgar Avenue					
T3	Add a kiosk to the Millennium Trail at Lisgar Avenue		■		
T4	Add pedestrian crossing to the intersection of Riverview Drive and Lisgar Avenue		■		
T5	Add a bench to the Millennium Trail at Lisgar Avenue		■		
Access at Ma Te Way Park Drive					
T6	Add a kiosk to each side of the Millennium Trail at Ma Te Way Park Drive		■		
T7	Add a crosswalk to the Millennium Trail at Ma Te Way Park Drive		■		
T8	Add a bench to each side of the the Millennium Trail at Ma Te Way Park Drive		■		
Access at Ross Street and Renfrew Avenue					
T9	Upgrade to a larger shade structure to the access at Ross Street and Renfrew Avenue		■		
T10	Add more benches and picnic opportunities to the access at Ross Street and Renfrew Avenue		■		
T11	Add kiosk to the Millenium Trail at Ross Street and Renfrew Avenue		■		
T12	Add a crosswalk to the Millenium Trail at Ross Street and Renfrew Avenue		■		
Access at Carswell Street					
T13	Add kiosk to the access at Carswell Street			■	
Access at Bonnechere Street and Prince Avenue					
T14	Add kiosk to one side of the Millenium Trail at Carswell Street Bonnechere Street and Prince Avenue			■	
T15	Add a crosswalk to the Millenium Trail at Carswell Street Bonnechere Street and Prince Avenue			■	
Access at Lochiel Street					
T16	Add kiosk to one side of the Millenium Trail at Lochiel Street			■	
T17	Add a crosswalk to the Millenium Trail at Lochiel Street			■	
Access at Opeongo Road					
T18	Add kiosk to one side of the Millenium Trail at Opeongo Road			■	
T19	Add a crosswalk to the Millenium Trail at Opeongo Road			■	
Access at Raglan Street					
T20	Add kiosk to both sides of the Millenium Trail at Raglan Street		■		

T21 Add a crosswalk to the Millenium Trail at Raglan Street



Access at Barnet Boulevard

T22 Add kiosk to both sides of the Millenium Trail at Barnet Boulevard



Proposed New Access Points

T23 Work with St. Joseph's High School to add two new access points to the Millenium Trail



Recommendations for New Trails

T24 Add a multi-use path (MUP) from the Ma Te Way Centre to the Millennium Trail along Ma Te Way Park Drive and Tupper Street



T25 Add a MUP from the Town Boundary to the Millennium Trail along Opeongo Road



T26 Add a MUP from Raglan Street to Wrangler Road along Hall Avenue and Gibbons Road

T27 Add a MUP from Hall Avenue to the Millenium Trail along Gillan Road

T28 Add a MUP from 8th Street to Gillan Road along Barnet Boulevard

-  Capital
-  Study
-  Internal